

# WORKPLACE BULLYING AND HARASSMENT POLICY

## Why do we have this policy?

Goodman is committed to providing safe, respectful and inclusive workplaces that are free from all forms of bullying, harassment and discrimination. This policy has been developed to assist our people to understand what behaviour constitutes workplace bullying, harassment and discrimination. Goodman considers this behaviour to breach the Group Code of Conduct and such behaviour may also contravene various laws and regulations. In line with the Goodman values, our people are required to behave in a manner that is professional, which includes demonstrating courtesy and respect to others so that the workplace remains positive and inclusive.

## Who does the policy apply to?

The policy applies to all non-executive directors (Directors) as well as employees and contractors (team members). It may be extended to suppliers with whom we are working with under contractual obligations.

## What does this policy cover?

This policy outlines what behaviour constitutes bullying, harassment and discrimination.



## What is workplace bullying?

Workplace bullying is behaviour that is victimising, humiliating or threatening. The behaviour must be unreasonable and repeated and can be intentional or unintentional. It can occur in a number of ways including electronically (via email, text, workplace messaging or telephone for example), face to face or through social media platforms.

## What are some examples of workplace bullying?

Bullying behaviour may include any of the following types of behaviour:

- + Aggressive, intimidating or belittling conduct
- + Joking, sarcasm or teasing
- + Constant unconstructive criticism
- + Placing unreasonable work demands on a team member
- + Withholding information needed by a team member to perform their role
- + Social isolation
- + Exclusion from team events and not adhering to our inclusion and diversity policy
- + Exerting pressure on a team member to behave in an inappropriate manner.

## Reasonable Management Action is not bullying

Goodman operates in a commercial and competitive environment. Management action should encourage team members to achieve objectives, meet high professional standards (often with time pressures) and enable team members to perform at their best. This does not constitute bullying. Management action that is not carried out in a reasonable way may be considered bullying. Reasonable Management Action can include:

- + Conducting the performance management processes
- + Directing and controlling the way that work is carried out
- + Carrying out disciplinary action for misconduct.

## What is Discrimination and Harassment?

Discrimination occurs when a team member is adversely affected by unfair or unreasonable treatment on the basis of certain attributes that are protected by law. These attributes may include gender, age,

race, religion, disability, parental status or status as a carer, pregnancy or breastfeeding or sexual orientation and gender identity.

Harassment can be a single incident or repeated behaviour in respect of the protected attributes that makes a person feel intimidated, insulted or humiliated.

Harassment can take the form of actions, comments, physical contact or inappropriate behaviour.

Sexual harassment is a serious form of harassment. It is any unwanted, unwelcome or uninvited behaviour of a sexual nature which makes a person feel humiliated, intimidated or offended.

You can find out more about sexual harassment in our Sexual Harassment Policy.

## How do we apply this policy?

Team members are encouraged to raise any concerns of improper conduct with their Human Resources Manager (or Regional CEO). Where a team member witnesses bullying or harassing behaviour they are also encouraged to report this behaviour.

Any allegations of bullying, harassment or discrimination will be investigated in line with the Ethical Concerns Policy. Confidentiality will be maintained. Unnecessary breaches of confidentiality are considered a serious matter and will result in disciplinary action.

Where it is established that team members have engaged in behaviour which constitutes bullying, harassment or discrimination, disciplinary action will be taken which can include forfeiture of Short-Term Incentives or Long-Term Incentives, termination of employment and/or referral of the matter to authorities where justified.

## Governance

Goodman is guided by international standards and is committed to promoting a culture of inclusivity and non-discrimination. This policy should also be read in conjunction with Goodman's other core policies including the Group Code of Conduct and Sexual Harassment Policy. This policy is available on the Goodman website and Intranet, the "Greenroom". This policy is covered as part of training for team members.

This policy has been approved by the Goodman Boards and is effective from June 2023. Goodman will review this policy including its effectiveness annually or earlier in response to any significant regulatory developments.